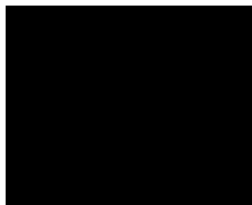




Benchmark
Holdings

STRICTLY PRIVATE AND CONFIDENTIAL



6 November

2017

Dear Yngve,

Appointment as non-executive director

I am writing to set out the terms of the agreement which we have reached in relation to your proposed appointment as a non-executive director of Benchmark Holdings plc (the "Company").

1. APPOINTMENT

- 1.1 Your appointment will be for an initial term of three years, unless otherwise terminated earlier by, and at the discretion of, either party upon three month's written notice. Your appointment will take effect from *6 November* 2017.
- 1.2 Your appointment is subject to the Company's articles of association. Nothing in this letter shall be taken to exclude or vary the terms of the articles of association as they apply to you as a director of the Company. Your continued appointment as non-executive director is also subject to election by the Company's shareholders at the next annual general meeting ("AGM") of the Company and to re-election at any subsequent AGM at which either the articles of association require, or the Board resolves, that you stand for re-election.
- 1.3 If the shareholders do not re-elect you as a director or you are retired from office under the articles of association for reasons connected with your outside interests and independence your appointment shall terminate automatically, with immediate effect and without compensation.
- 1.4 Continuation of your contract of appointment is also contingent on satisfactory performance and any relevant statutory provisions relating to the removal of a director.
- 1.5 Non-executive directors are typically expected to serve two three-year terms but may be invited by the Board to serve for an additional period. Any term renewal is subject to Board review and AGM re-election. Notwithstanding any mutual expectation, there is no right to re-nomination by the Board, either annually or after any three-year period.

1.6 You may be required to serve on one or more committees of the Board. You will be provided with the relevant terms of reference on your appointment to such a committee, and will be given the opportunity to review and comment on such terms of reference.

1.7 If there are matters which arise which cause you concern about your role you should discuss them with the Chairman. If you have any concerns which cannot be resolved, and you choose to resign for that, or any other, reason, you should provide an appropriate written statement to the Chairman for circulation to the Board.

2. TIME COMMITMENT

2.1 You will be expected to devote such time as is necessary for the proper performance of your duties and you should be prepared to spend approximately 18 days per year on company business after the induction phase. This is based on preparation for and attendance at:

- 8 formal Board meetings per annum to be held primarily in London,
- the AGM in London;
- occasional site visits to Benchmark operating companies;
- ad hoc telephone and informal meetings of the non-executive directors;
- ad hoc meetings with shareholders;
- updating meetings/training; and
- meetings as part of the Board evaluation process.

2.2 Meetings may involve you in some overseas travel. Dates for meetings involving overseas travel will be agreed in consultation with you, and you agree to endeavour to accommodate dates. In addition, further Board meetings may have to be called at short notice to discuss particular issues.

2.3 Your time commitment includes your role on any committees of the Board.

2.4 By accepting this appointment, you have confirmed that you will be able to allocate sufficient time to meet the expectations of your role. You are required to notify the Chairman before accepting additional commitments, including further directorships of publicly quoted companies, that might give rise to a conflict of interest.

3. ROLE AND DUTIES

3.1 It is agreed that this is a contract for services and not a contract of employment.

3.2 You will be expected to perform your duties, whether statutory, fiduciary or common-law, faithfully, efficiently and diligently to a standard commensurate with both the functions of your role and your knowledge, skills and experience.

3.3 You will exercise your powers in your role as a non-executive director having regard to relevant obligations under prevailing law and regulation, including the Companies Act 2006, the UK Corporate Governance Code and the AIM Rules for Companies (the "AIM Rules").

3.4 You will have particular regard to the general duties of directors as set out in Part 10, Chapter 2 of the Companies Act 2006, including the duty to promote the success of the company:

"A director of a company must act in the way he considers, in good faith, would be most likely to promote the success of the company for the benefit of its members as a whole, and in doing so have regard (amongst other matters) to:

- (a) *the likely consequences of any decision in the long term;*
- (b) *the interests of the company's employees;*
- (c) *the need to foster the company's business relationships with suppliers, customers and others;*
- (d) *the impact of the company's operations on the community and the environment;*
- (e) *the desirability of the company maintaining a reputation for high standards of business conduct; and*
- (f) *the need to act fairly as between members of the company."*

3.5 In your role as non-executive director you will be expected to:

- undertake a brief induction process, including meetings with selected shareholders;
- commit an appropriate amount of time to each directorship and to be available to shareholders;
- be appointed to board committees with formalised terms of reference and call upon external advice where required;
- receive training and development; and
- have your performance assessed on a regular basis (with the executive directors).

- 3.6 You will be required to exercise relevant powers under, and abide by, the Company's articles of association.
- 3.7 You will also be responsible (collectively with all other directors and individually) for the Company's compliance with the AIM Rules.
- 3.8 You will be required to exercise your powers as a director in accordance with the Company's policies and procedures and internal control framework.
- 3.9 You will disclose any direct or indirect interest which you may have in any matter being considered at a Board meeting or committee meeting and, save as permitted under the Articles of Association, you will not vote on any resolution of the Board, or of one of its committees, on any matter where you have any direct or indirect interest.
- 3.10 You will immediately report to the Chairman your own wrongdoing or the wrongdoing or proposed wrongdoing of any employee or director of which you become aware.
- 3.11 Unless specifically authorised to do so by the Board, you will not enter into any legal or other commitment or contract on behalf of the Company.

4. FEES AND EXPENSES

- 4.1 The annual fee rate as at the date of this letter is £45,000 gross per annum. The fee will be paid monthly in arrears to Rosøy AS, a company controlled by you, on presentation of an invoice. This fee covers all duties, including service on any Board committee or company subsidiary, and any committee chairmanships.
- 4.2 All fees will be subject to income tax and other statutory deductions.
- 4.3 Following the second anniversary of your appointment, fees will be subject to an annual review by the Board.
- 4.4 The Company will reimburse you for all reasonable and properly-documented expenses you incur in performing the duties of your office. Please contact Mark Plampin, Chief Financial Officer in the first instance regarding expenses claims.
- 4.5 On termination of your appointment you shall only be entitled to such fees as may have accrued to the date of termination (including during any notice period), together with reimbursement in the normal way of any expenses properly incurred prior to that date.

5. INDEPENDENCE AND OUTSIDE INTERESTS

- 5.1 You have already disclosed to the Board the commitments you have outside this role. You must inform the Chairman in advance of any changes to these commitments. In certain circumstances the agreement of the Board may have to be sought before accepting further

commitments which either might give rise to a conflict of interest or a conflict of any of your duties to the Company, or which might impact on the time that you are able to devote to your role at the Company.

- 5.2 It is accepted and acknowledged that you have business interests other than those of the Company and have declared any conflicts that are apparent at present. In the event that you become aware of any further potential or actual conflicts of interest, these should be disclosed to the Chairman and the Company Secretary as soon as they become apparent.

6. CONFIDENTIALITY

- 6.1 You acknowledge that all information acquired during your appointment is confidential to the Company and should not be released, communicated, nor disclosed either during your appointment or following termination (by whatever means), to third parties without prior clearance from the Chairman.
- 6.2 This restriction shall cease to apply to any confidential information which may (other than by reason of your breach) become available to the public generally.
- 6.3 You acknowledge the need to hold and retain company information (in whatever format you may receive it) under appropriately secure conditions.
- 6.4 To the fullest extent permitted by law, you hereby waive any and all moral rights arising by virtue of Chapter IV of Part I of the Copyright Designs and Patents Act 1988 (or any equivalent laws anywhere in the world) in respect of any existing or future works created by you in the course of or in connection with performing your duties hereunder.

7. PRICE SENSITIVE INFORMATION AND DEALING IN THE COMPANY'S SHARES

- 7.1 Your attention is drawn to the requirements under both law and regulation regarding the disclosure of price sensitive information, and in particular to section 52 of the Criminal Justice Act 1993 on insider dealing. You should avoid making any statements that might risk a breach of these requirements. If in doubt please contact the Chairman. In addition, you may not at any time enter into any transaction or engage in any behaviour which constitutes "market abuse" under sections 89-91 of the Financial Services Act 2012.
- 7.2 During your period of appointment you are required to comply with the provisions of any code which the Company may adopt from time to time setting out the terms for dealings by directors in the Company's listed securities. A copy of the current Share Dealing Code adopted by the Company will be provided to you separately.

8. REVIEW PROCESS

The performance of individual directors and the whole Board and its committees is

evaluated annually.

9. TRAINING

On an ongoing basis, and further to the annual evaluation process, we will make arrangements for you to develop and refresh your skills and knowledge in areas which we mutually identify as being likely to be required, or of benefit to you, in carrying out your duties effectively. You should endeavour to make yourself available for any relevant training sessions which may be organised for the Board.

10. TERMINATION

10.1 Notwithstanding paragraph 1 of this letter, we may terminate your appointment with immediate effect if you:

- 10.1.1** commit a material breach of your obligations under this letter;
- 10.1.2** commit any serious or repeated breach or non-observance of your obligations to the Company (which include an obligation not to breach your duties to the Company, whether statutory, fiduciary or common law);
- 10.1.3** are guilty of any fraud or dishonesty or acted in a manner which, in the opinion of the Company acting reasonably, brings or is likely to bring you or the Company into disrepute or is materially adverse to the interests of the Company;
- 10.1.4** are convicted of any arrestable criminal offence;
- 10.1.5** are declared bankrupt or have made an arrangement with or for the benefit of your creditors;
- 10.1.6** are disqualified from acting as a director;
- 10.1.7** are removed as a director by the Company's shareholders; or
- 10.1.8** fail to be reappointed as a director for whatever reason.

10.2 On termination of your appointment, you shall at the request of the Company resign from your office as a director of the Company and any offices held by you in any Group Company.

11. RESIGNATION

Upon termination of your position as a director of the Company, you will resign forthwith from your office as a director of the Company and from all offices held by you in any Group Company and from all other appointments or offices which you hold as nominee or

representative for the Company or any Group Company, and you shall at the time of signing this letter appoint the Company as your attorney by executing a Power of Attorney in the form set out in Appendix B to this letter to do any things and sign any documents in your name and on your behalf as may be required under the constitution of the Company and each Group Company to make your resignation effective.

12. INSURANCE AND INDEMNITY

12.1 The Company has directors' and officers' liability insurance in place and it is intended to maintain such cover for the full term of your appointment. You have been informed of the current indemnity limit, on which the Board is updated from time to time. Other details of the cover are available from the Company Secretary or Chief Financial Officer.

12.2 You will also be granted a deed of indemnity by the Company.

13. INDEPENDENT PROFESSIONAL ADVICE

Circumstances may occur when it will be appropriate for you to seek advice from independent advisers at the Company's expense. A copy of the Board's agreed procedure under which directors may obtain independent advice will be provided by the Company Secretary. The Company will reimburse the reasonable cost of expenditure incurred by you in accordance with its policy.

14. CHANGES TO PERSONAL DETAILS

You shall advise the Company Secretary promptly of any change in address or other personal contact details.

15. RETURN OF PROPERTY

Upon termination of your appointment with the Company (for whatever cause), you shall deliver to the Company all documents, records, papers or other company property which may be in your possession or under your control, and which relate in any way to the business affairs of the Company, and you shall not retain any copies thereof.

16. DATA PROTECTION

16.1 By signing this letter you consent to the Company holding and processing information about you for legal, personnel, administrative and management purposes and in particular to the processing of any sensitive personal data (as defined in the Data Protection Act 1998) including, as and when appropriate:

16.1.1 information about your physical or mental health or condition in order to monitor sick leave and take decisions as to your fitness to perform your duties;

16.1.2 information about you that may be relevant to ensuring equality of opportunity and treatment in line with the Company's equal opportunities policy and in compliance with equal opportunities legislation; and

16.1.3 information relating to any criminal proceedings in which you have been involved, for insurance purposes and in order to comply with legal requirements and obligations to third parties.

You consent to the transfer of such personal information to other offices the Company may have or to a Group Company or to other third parties, whether or not outside the European Economic Area, for administration purposes and other purposes in connection with your appointment, where it is necessary or desirable for the Company to do so.

16.2 You will comply at all times with the Company's data protection policy, a copy of which will be provided to you.

17. RIGHTS OF THIRD PARTIES

The Contracts (Rights of Third Parties) Act 1999 shall not apply to this letter. No person other than you and the Company shall have any rights under this letter and the terms of this letter shall not be enforceable by any person other than you and the Company.

18. LAW

18.1 Your engagement with the Company is governed by and shall be construed in accordance with the laws of England and your engagement shall be subject to the jurisdiction of the courts of England.

18.2 This letter constitutes the entire terms and conditions of your appointment and no waiver or modification thereof shall be valid unless in writing and signed by the parties hereto.

If you are willing to accept these terms of appointment, please confirm your acceptance by signing and returning to me the enclosed copy of this letter.

For the purposes of this letter "**Group Company**" shall mean any undertaking which from time to time is a subsidiary or parent undertaking of the Company or a subsidiary undertaking of any such parent undertaking.

The obligations and restrictions set out in this letter are in addition and without prejudice to your statutory, common law, and fiduciary duties as a director of the Company and any subsidiary of which you may also be a director.

We look forward to the benefit of your independent views on the Board.

Please do not hesitate to contact me if you have any questions. Otherwise, I look forward to hearing from you.

Yours sincerely

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I hereby accept an appointment as a non-executive director of the Company on the terms and conditions contained in this letter.

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